



Safety is one of the business functions of KEA. We are committed to developing, implementing, maintaining and constantly improving strategies and processes to ensure that all our aviation activities take place under an appropriate allocation of organizational resources, aimed at achieving the highest level of safety performance and meeting regulatory requirements, while delivering our services. All levels of management and all employees are accountable for the delivery of this highest level of safety performance, starting with the Accountable Manager.

Our Commitment is to:

- ▶ **Support** the management of safety through the provisions of all appropriate resources, that will result in an organizational culture that fosters safe practices, encourages effective safety reporting and communication, and actively manages safety with the same attention to results as the attention to the results of the other management systems of the organization.
- ▶ **Ensure** the management of safety is a primary responsibility of all managers and employees.
- ▶ **Clearly define** for all staff, managers and employees alike, their accountabilities and responsibilities for the delivery of the organization's safety performance and the performance of our safety management system.
- ▶ **Establish and operate** hazard identification and risk management processes, including a hazard reporting system, in order to eliminate or mitigate the safety risks of the consequences of hazards resulting from our operation or activities to achieve continuous improvement in our safety performance.
- ▶ **Ensure** that no action will be taken against any employee who discloses a safety concern through the hazard reporting system, unless such disclosure indicates, beyond any reasonable doubt, gross negligence or a deliberate or wilful disregard of regulations or procedures.
- ▶ **Comply** with and, wherever possible, exceed, legislative and regulatory requirements and standards.
- ▶ **Ensure** that sufficient skilled and trained human resources are available to implement safety strategies and processes.
- ▶ **Ensure** that all staff are provided with adequate and appropriate aviation safety information and training, are competent in safety matters, and are allocated only tasks commensurate with their skills.
- ▶ **Establish and measure** our safety performance against realistic safety performance indicators and safety performance targets.
- ▶ **Continually improve** our safety performance through continuous monitoring and measurement, and regular review and adjustment of safety objectives and targets and diligent achievement of these.
- ▶ **Ensure** externally supplied systems and services to support our operations are delivered meeting our safety performance standards.

Fundamental Safety Beliefs

- ▶ All accidents and serious incidents are preventable.
- ▶ All levels of management are accountable for our safety performance, starting with the Accountable Manager.
- ▶ Safety is a core business function and personal value.
- ▶ Safety is a source of our competitive advantage.
- ▶ Our business will be strengthened by making safety excellence an integral part of all aviation activities.
- ▶ To error is human and is an expected aspect of our business. Error presents the opportunity for learning, improvement and growth. Error, in itself, does not represent failure. The inability to learn from error is the failure that we strive to avoid.